

Appendix 1

15-year Trends

15 Years of Operating Profit + Investment Income

(Billion JPY)



*Comprehensive income, after tax
(from FY3/2019 onward)

15-year Cumulative Total
1.25 trillion yen

15 years of Shareholder Returns

(Billion JPY)

Dividend Payments

248.2

Share Repurchases

103.0

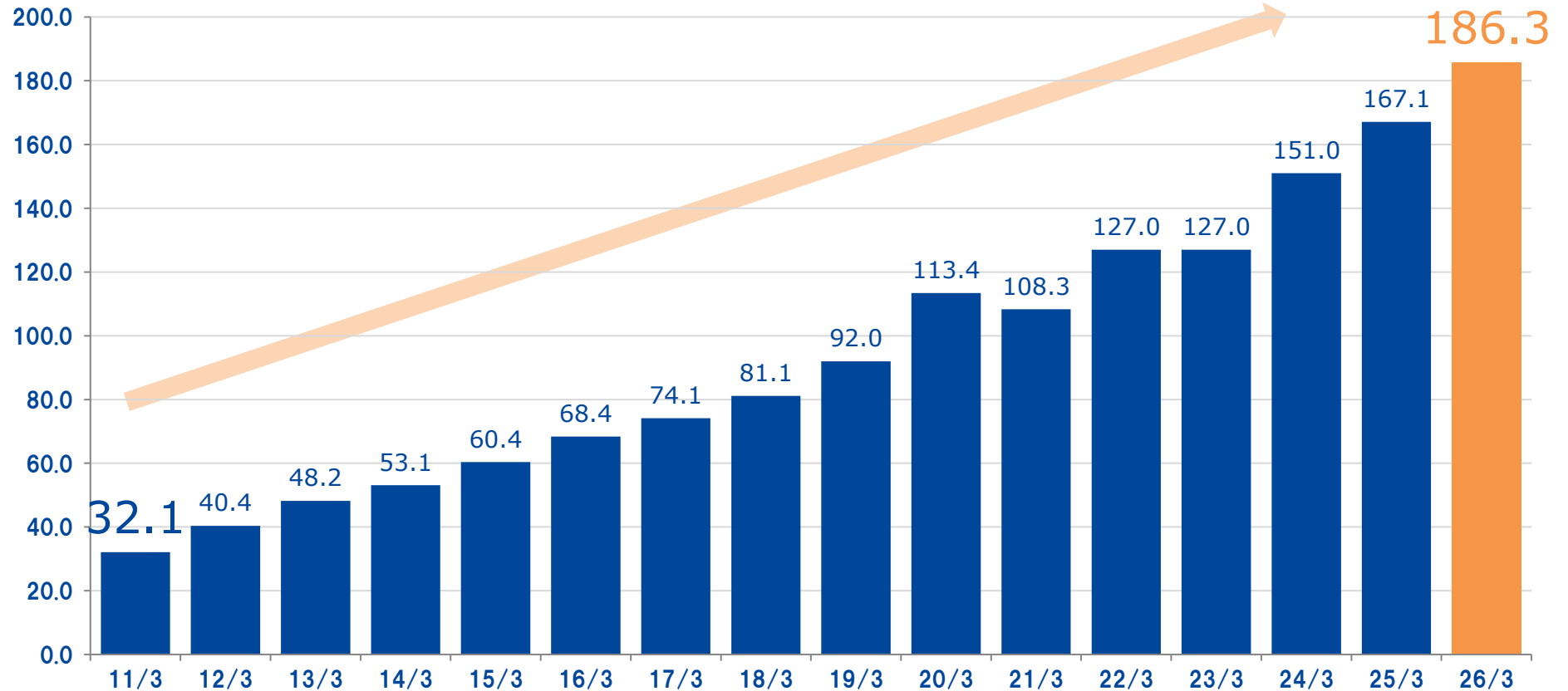
15-year Cumulative Total
351.2 billion yen

Corporate tax payments (CF basis) over the past 15 fiscal periods totaled 311.7 billion yen 2

Recurring Operating Profit trend over 15 years

5.7x in 15 years

(Billions JPY)

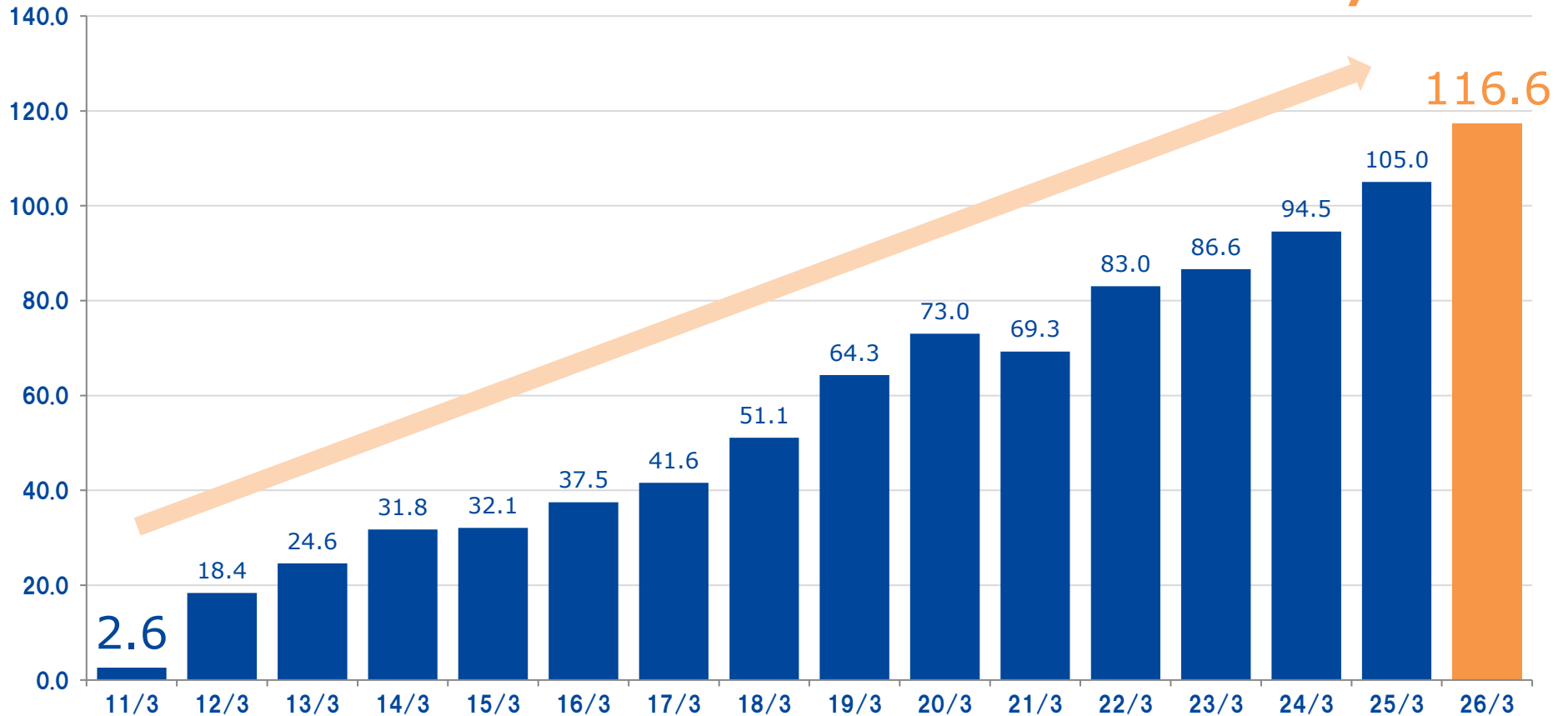


15-year compound annual growth rate of 12.4%

Operating Profit trend over 15 years

44.9x in 15 years

(Billions JPY)



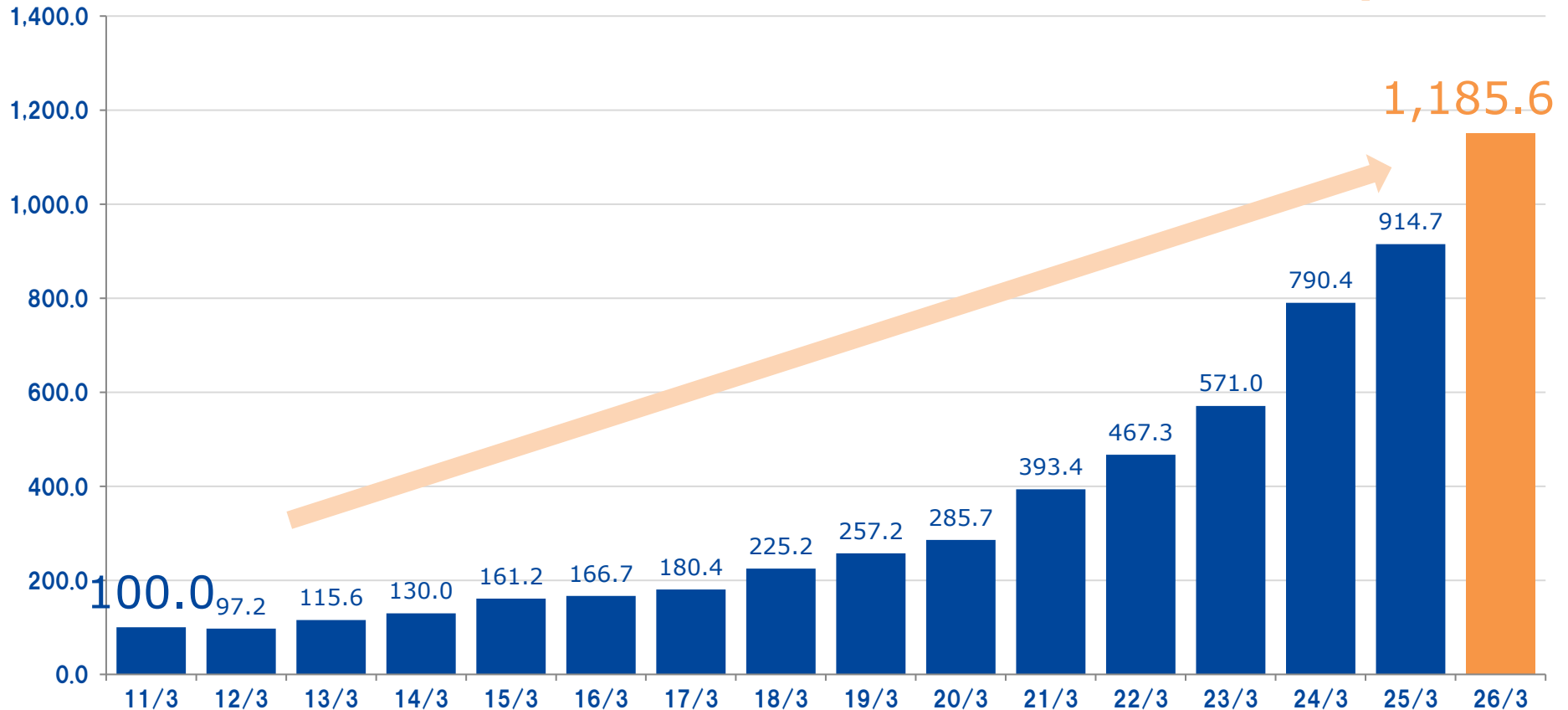
15-year compound annual growth rate 28.8%

*14-year rate of 14.1%

Shareholder's equity trend over 15 years

11.8x in 15 years

(Billions JPY)

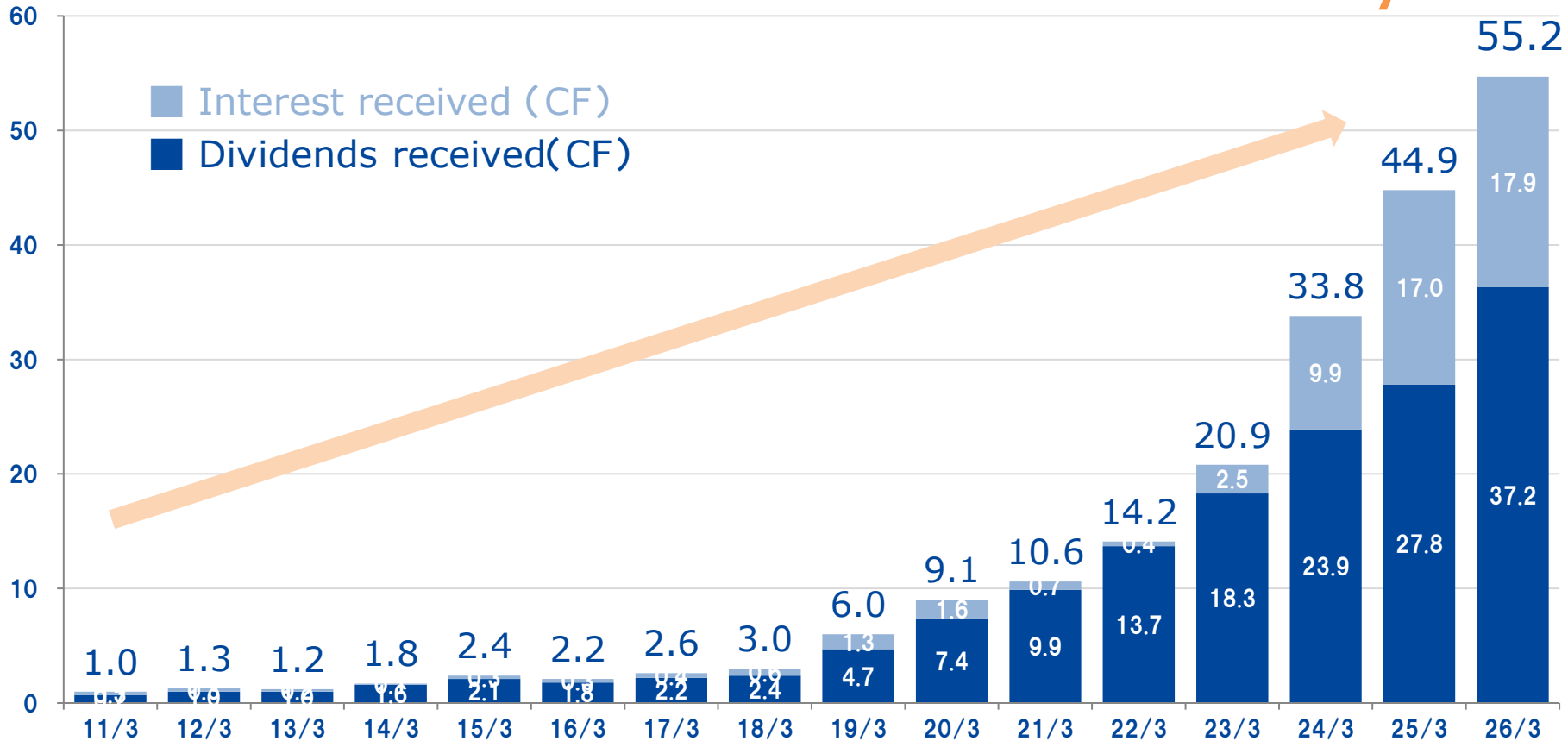


15-year compound annual growth rate of 17.9%

Trend in Cash Flow Dividends Received + Interest Received over 15 years

(Billions JPY)

55.2x in 15 years



15-year compound annual growth rate (CF) of **30.6%**