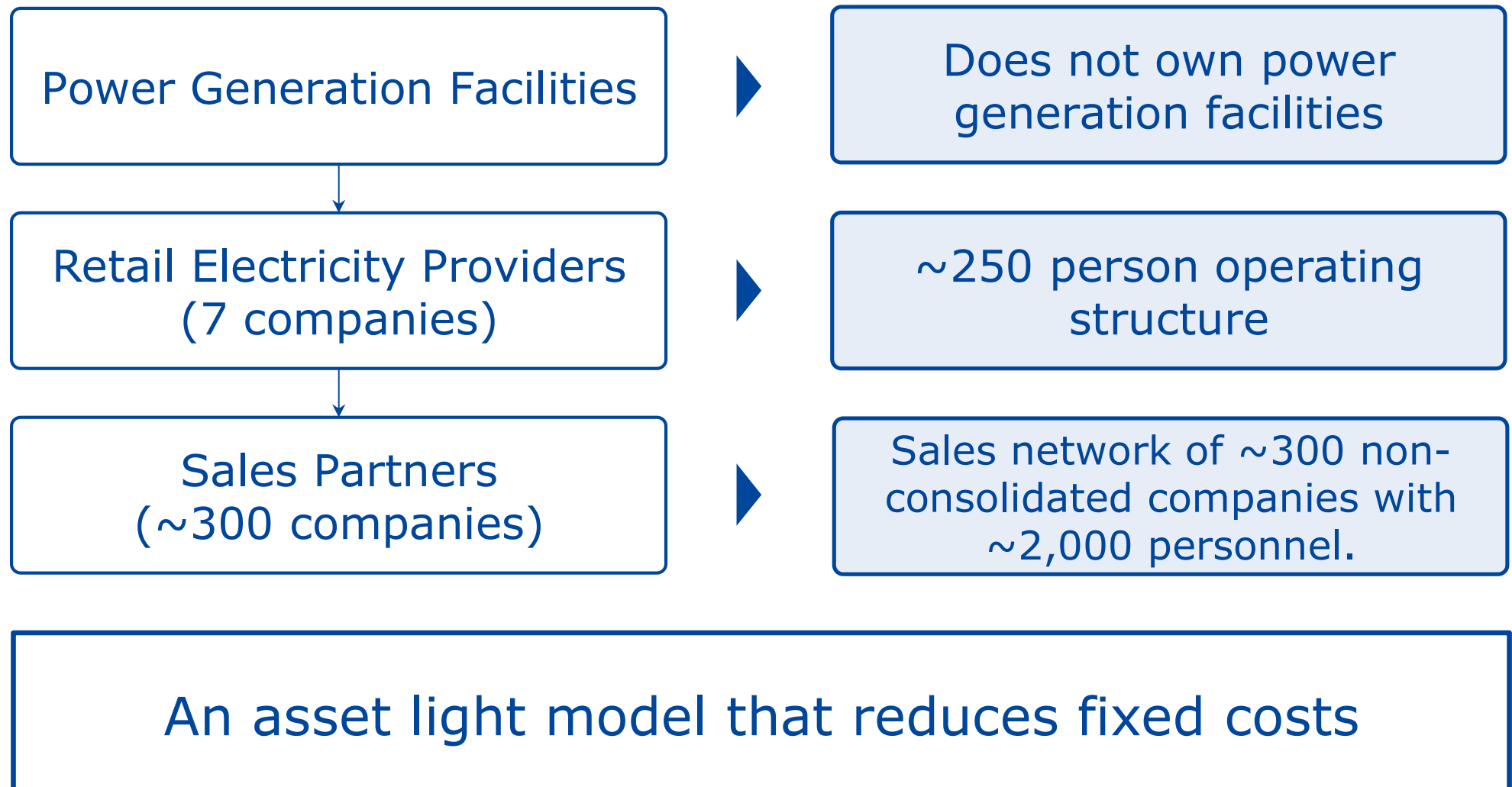


Appendix 1

Electricity Business

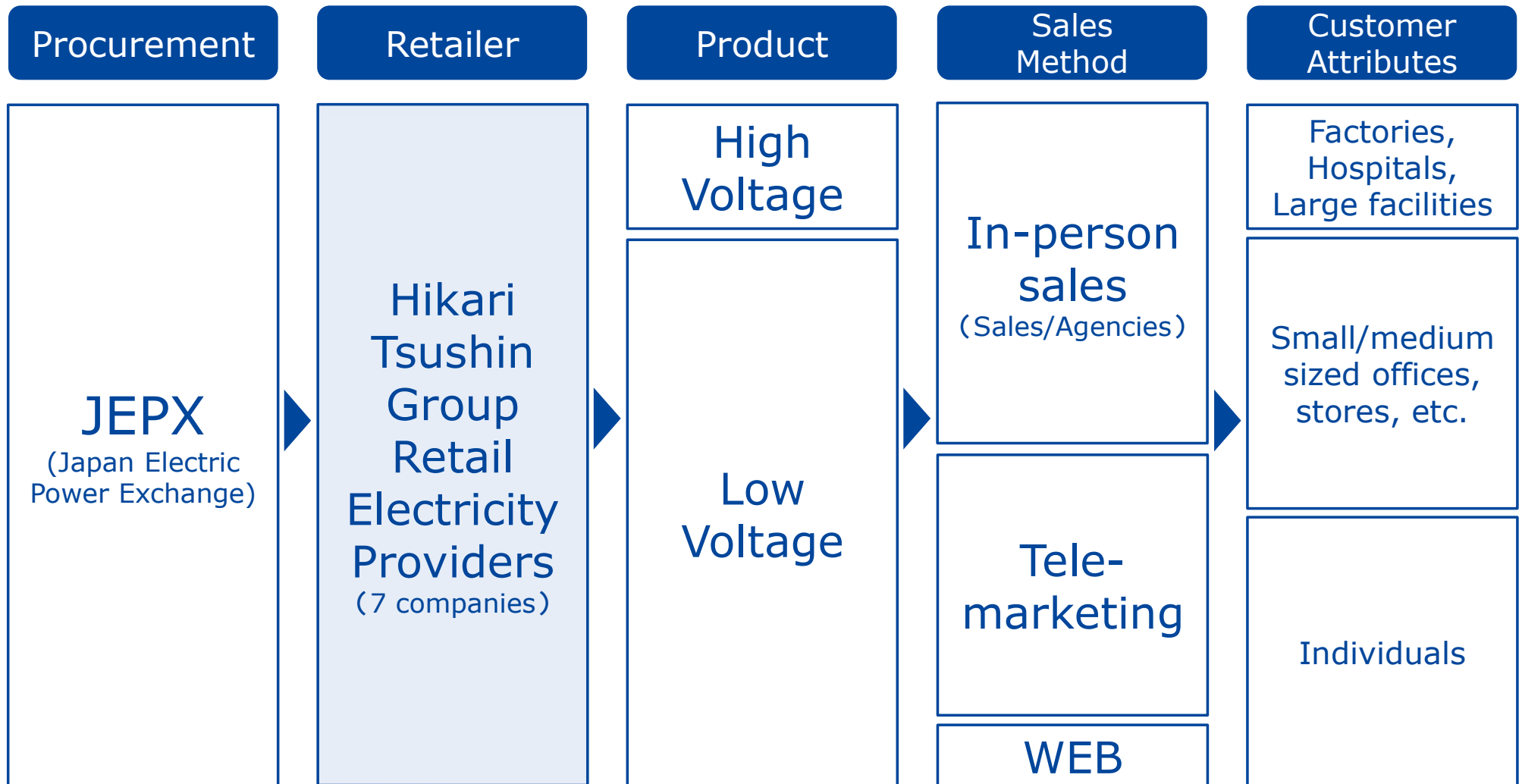
Hikari Tsushin Group's Electricity Businesses

A low-cost operating structure that does not include ownership of power generation facilities and leverages a network of external sales partners

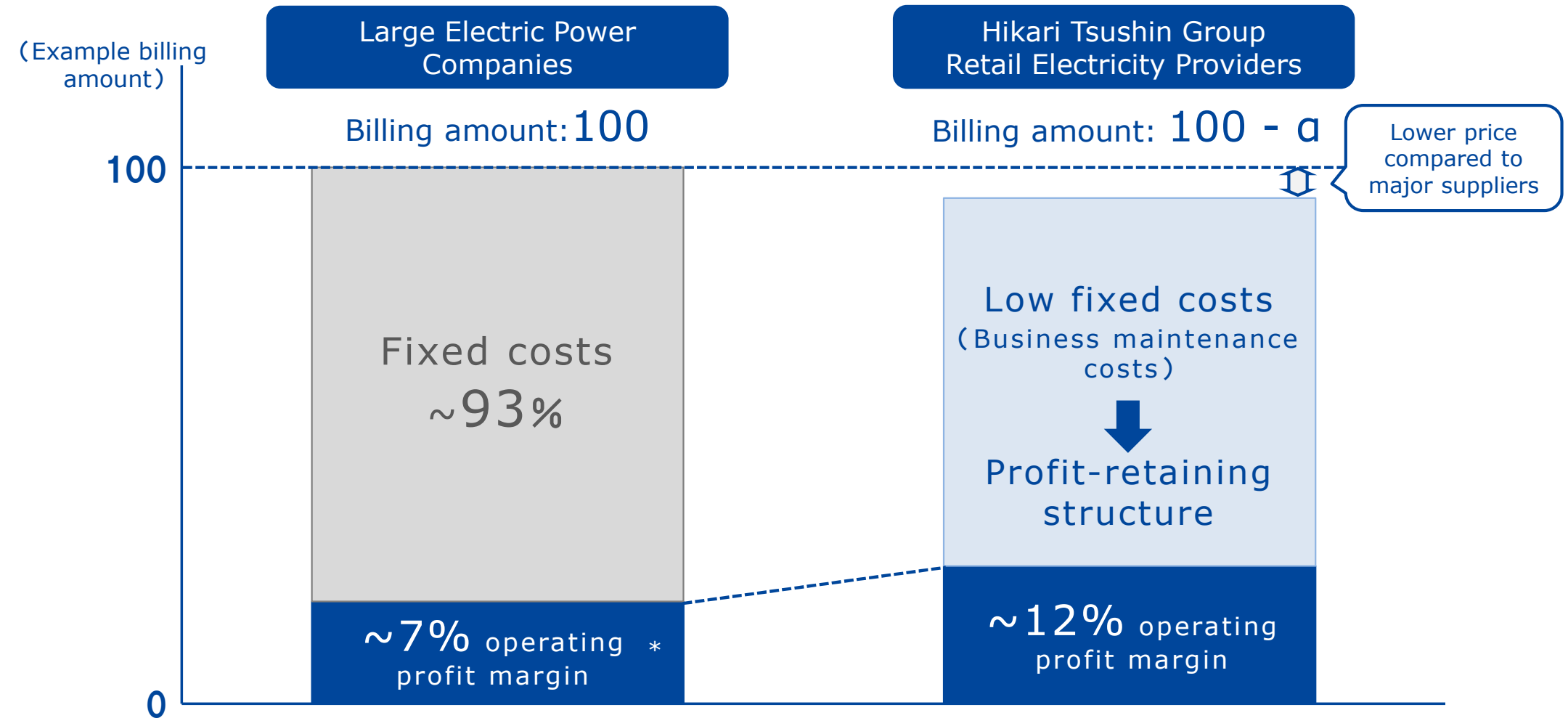


Electricity business sales model

Targeting acquisition and expansion through the channel that offers optimal business returns based on customer attributes



Profitability driven by a low-cost structure

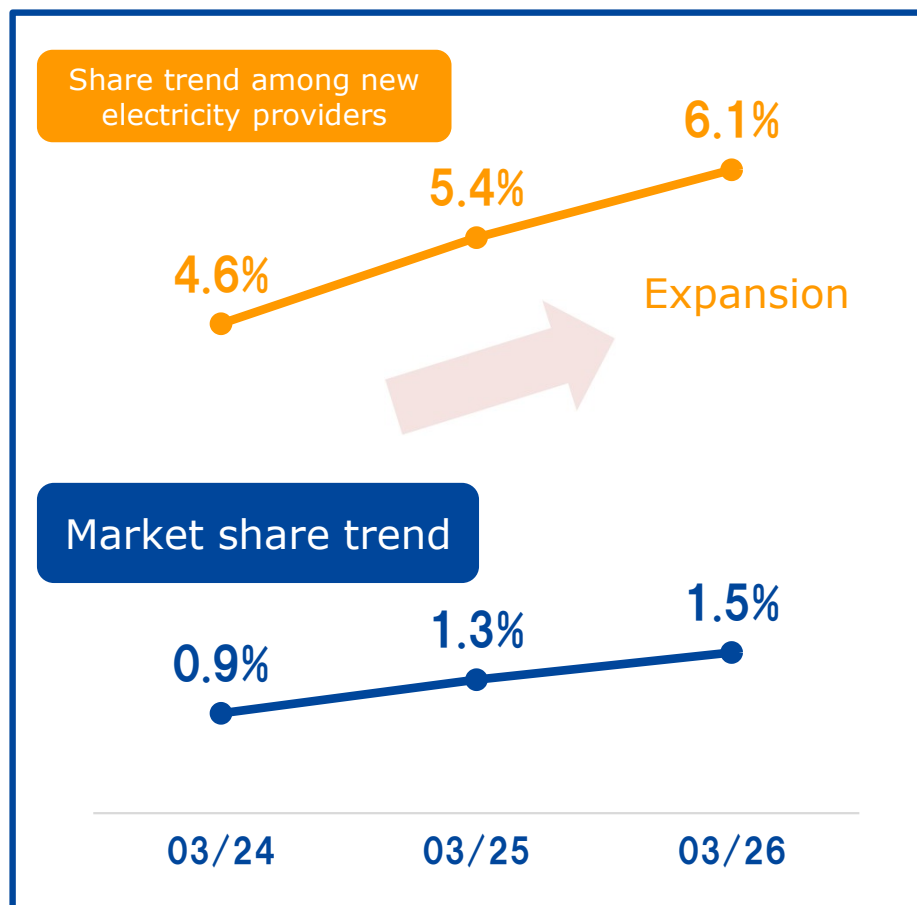


Low business maintenance costs ensure high profitability

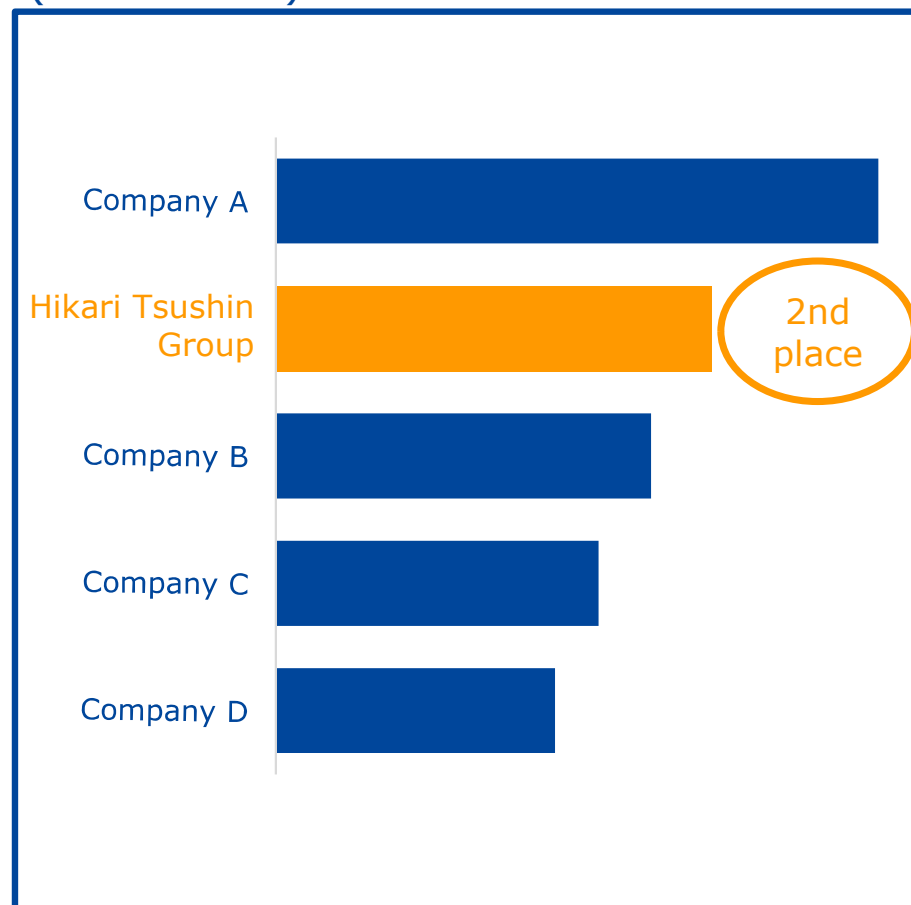
The Group's Market Share

(New retail electricity providers basis)

1) The Group's market share in terms of electricity volume provided



2) Monthly ranking of power supply volume among new electricity providers (March 2026)



*Prepared by the Company based on the "Electric Power Statistics" published by the Agency for Natural Resources and Energy, Ministry of Economy, Trade and Industry.

*Based on liberalized rates. "New electricity providers" refers to retail electricity providers excluding deemed retail electricity providers, etc.